

## **FEDERAL REPUBLIC OF NIGERIA**

## Presenting the

# **Police Service Commission**

2008 Retreat



## The Police Sector In Nigeria

**NIGERIA POLICE POLICE SERVICE NIGERIA POLICE NATIONAL ASSEMBLY COUNCIL (MINISTRY COMMISSION FORCE** OF THE INTERIOR) Legislation **Organization Personnel Operations** Police Act, PSC Act, Public Order Act, other Policing, training, deployment, apprehension Legislative provisions for Formulation of policies, national Appointment, Promotion, Postings, of offenders, investigation, detection of policies, structures, administration of the Investigation, Discipline and dismissal of the Organization and crime, prosecution by police, monitoring force, general supervision, directives on law police, oversight functions, General functions, patrol & guard, protection of life and order, public safety, appointment of administrations of police Administration of the police personnel. and property. GP, Provision of Logistics and equipment for Disciplinary control of the Nigeria Police and policing, oversight Police, Police Pension Office. Payment of Force. salaries & allowances and other welfare functions packages.



# The Police Sector Goals & Objectives 2007 - 2009

For the Medium Term Sector Strategy (MTSS) 2007 – 2009
Plan period the Police Sector MDAs adopted 6 goals and 22
objectives. These goals and objectives are meant to guide
the sectors programmes over the three year period. The
goals relate to each of the Agencies' functions.

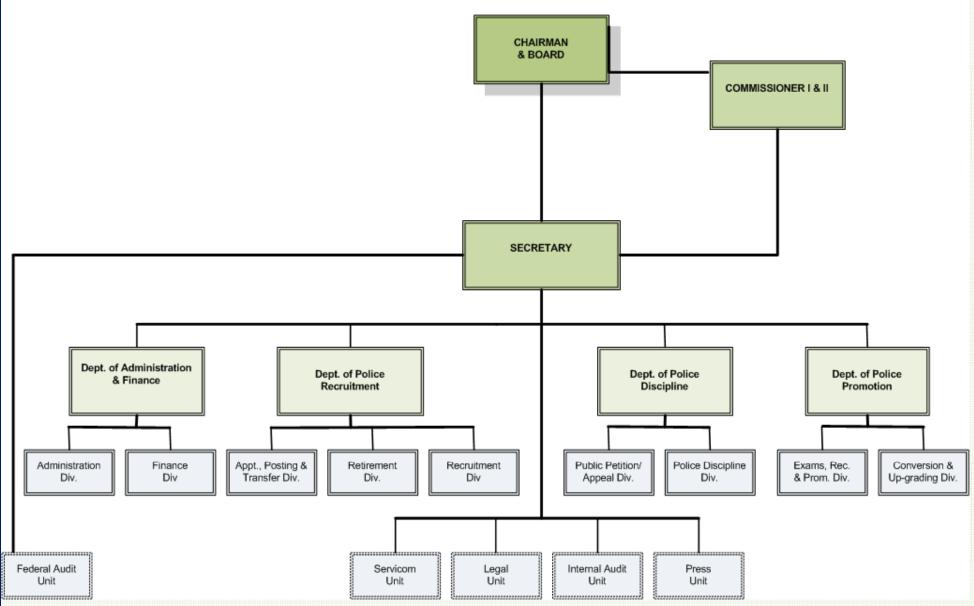


## HISTORY OF THE COMMISSION

- Pre Independence 1954 Constitution.
  - IGP with full powers and control in consultation with Secretary to the Government.
- Post Independence :-
  - 1960/63 Constitution
  - PSC Establishment Act empowered the Commission to
  - Appoint, Promote, Transfer, Dismiss, Discipline IGP Constable.
  - PSC Members appointed by the Gov-Gen.
  - PSC's decisions with the Approval of the Prime Minister for decisions/Premiers of the Regions for CPs,
  - Provided for Delegation to Nigeria Police Force Members.
- Suspended in 1966 (Military Takeover)
- Restored by 1979 Constitution.
- Suspended 1983 (Military Takeover) (Proscribed in 1985-Decree 5, 1989) Powers transferred to Nigeria Police Council)
- Restored by the 1999 Constitution to date.
- A Service Commission Performing Personnel Management Functions for the NPF.



#### ORGANIZATIONAL CHART – POLICE SERVICE COMMISSION





# **MEMBERSHIP**

- Appointed by the President, confirmed by the Senate.
- Composition in line with the Federal Character Principle and representative of certain interests.
- Not less than 7 or more than 9 members to be Appointed for a 5 Year Tenure.
- All subject to Senate approval.
- Management

	Composition		Membership (As at 08/08/2008)
-	Chairman (Executive) *	_	Mr. Parry Osayande, DIG (Rtd), <sub>CFR, mni</sub>
-	Member I (Judiciary) *	-	Vacant
-	Member II (Police) *	-	Habu Daura, CP (Rtd)
-	Member III (Women)	-	Hajiya Fati M. Kake'nna.
_	Member IV (Press)	-	Ms. Comfort Obi
_	Member V (NGO)	-	Dr. Otive Igbuzor
-	Member VI (Organized Private Sector)	-	Dr. Ignatius Adaji, <sub>OON</sub>
-	Member VII: Secretary (Federal Perman	ent Secretary	) Garba Buwai, <sub>OON, mni</sub>



# **Mission Statement**

"To change the Nigeria Police Force to the Nigeria Police Service through modern democratic policing ethics, performing with courage, diligence, honesty and impartiality as a highly motivated, professional, disciplined, efficient, accountable and 'corruption free' police service through the development of adequate institutional capacity in discharge of the central functions of the Commission"



## **CONSTITUENCY OF THE COMMISSION**

#### THE NIGERIA POLICE FORCE

**Organization and Structure** 

OFFICE OF THE IGP

'A' DEPT
ADMIN

**'B' DEPT**OPERATIONS

**'C' DEPT** WORKS **'D' DEPT** CRIME

**'E' DEPT**TRAINING

**'F' DEPT**RESEARCH

## **Police Formations & Commands (PFCs)**

FHQ

= 1

•Zonal Commands = 12

•State Commands = 36+ FCT

•Area Commands = 123

Divisions

= 1203

Stations

= 1803

Posts

= 2797

Other Commands

= 3

(Ports/Railways/ AirPorts



## **CONSTITUENCY OF THE COMMISSION .....2**

#### THE NIGERIA POLICE FORCE

## **Personnel**

Strength = 371,800

- IGP = 1

- DIG – ASP = 15474

- INSP = 27868

- SGT - PC (Rank & File) = 328,457

## Personnel (1ST JUNE 2008)

Strenght	Approved Establishment
371,800	577,612

**UN Police/Country Population Ration:- 1 Policeman /400 Persons** 



# **Functions of the Commission**

- The appointment and promotion of persons to offices (other than the office of the Inspector-General of Police IGP) in the Nigeria Police Force (NPF).
- dismiss and exercise disciplinary control over all persons (except IGP) in the NPF.
- formulate policies and guidelines for the appointment, promotion, discipline and dismissal of police officers.
- Identify factors inhibiting or undermining discipline in the NPF.
- formulate and implement policies aimed at the efficiency and discipline of the NPF.
- perform such other functions to ensure the optimal efficiency of the Force.
- carry out such other functions as the President may, from time to time, direct.
- An Independent Federal Executive Body.
- The Commission shall not be subject to the direction, control or supervision of any other authority or person in performance of its functions other than as is prescribed in this Act.



# **Instruments of the Commission**

- The 1999 Constitution
- Police Service Commission (Est) Act 2001.
- Police Act and Regulations. (Laws of the Federation (LFN))
- Public Service Rules.
- Police Force Orders/Administrative/Instructions.
- Delegation of Powers 2005.



# **DELEGATION OF POWERS - 2005**

(Instrument of Delegation dated 15th April 2005)

## THE DELEGATED POWERS:

- Promotion of Constable to Inspector
- Discipline of Constable to Inspector.
- Recruitment/Appointment of Junior ranks (other than Inspector) to be undertaken in conjunction with PSC.
- PSC to always be informed in advance on number, data and venue for recruitment.
- Quarterly Returns to PSC on cases dealt with under the delegated powers.

#### Notes:

- the current Powers were Delegated on 15<sup>th</sup> April 2005.
- PSC proposes a Review to accord with the Maxim 'Delegatus non Portes Delegare'



## FINANCING THE OVERSIGHT OF POLICE IN NIGERIA

## **Fund Allocations**.

The Police Service Commission's allocations and utilization over the past financial years are as follow:

CURRENCY	2004	2005	2006	2007	2008
N	271 million	458 million	336 million	410 million	699 million

## Percentage Utilization by Cost.

Cost	2004	2005	2006	2007	2008
Personnel	50%	30%	45%		
Overheads	41%	33%	49%		
Capital	9%	37%	6%		



## FINANCING THE OVERSIGHT OF POLICE IN NIGERIA.....2

#### **Expenditure Initiatives**

- Staff Salaries, Allowances, Benefits.
- Appointment/Enlistment of Cadet ASPs/Inspector.
- Supervision / Monitoring the Recruitment of Constables by State Commands.
- Background Checks on Police Recruits.
- Conduct of National Promotion Examinations for Police officers.
- Field Investigation of Police Misconduct and Abuses.
- Payment of Litigation Costs and Judgment Debts.
- Monitoring and Evaluation of Police Performance.
- Special Enlightenment Campaigns i.e. Female Enlistment .
- Formulation of Policies and Guidelines for Appointment, Promotion, Discipline and Efficiency in the Nigeria Police Force.
- Procurement of office furniture and equipment for Headquarters and Zonal offices.
- Training, Workshops, and Seminars



## THE POLICE REFORMS

- Presidential Committees on Police Reforms.
- MD Yusuf Panel 1994
- Danmadami Committee 2006 (White Paper released).
- MD Yusuf Committee 2008
- **Key Aspects of the Reforms**
- Restoration of the PSC. 1999 Constitution.
- Legislative Review of Enabling Laws Police Act & Regulations, PSC Act,
- Institutional Capacity Building for the PSC.
- Re-invigorating the Equipment and funding of Police Criminal Intelligence Bureaux.(CIB)
- Restructuring of Police Ranks IGP PC (from present 22 to 12).
- **Force Re-organization and Restructuring :**

- FHQ -	IGP	-	1
-	DIG	-	1
-	AIG	-	6 (HODs A-F Depts)
- FHQ Zones(6) -	DIG	11111711111111	6
-	AIG	-	12
Field Commands (New Rank Structure)			
-	Area Commanders	-	CSP
	<b>Divisional Command</b>	-	SP



## The Police Reforms ....2

#### Direct Funds Allocation to PFCs

- PFCs (Police Formations & Commands) to prepare separate budget proposals to FHQ for collation.
- Direct Annual Budget Fund Releases to PFCs, based on proposals.

## Merit-based Promotion System

#### Training -:

- Upgrading of Training Institutions
- Appointment of Governing Councils
- Review of Training Curriculum.
- Deployment of Officers to Training Institutions.

#### Other Aspect.

- Establishment of Forensic Laboratories.
- Dismantling of road blocks.



## **ACTIVITIES AND ACHIEVEMENT**

- Establishment of Police Personnel Database.
- Appointment of Cadet ASPs and Inspectors.
- Promotion (All ranks)
- Pending Disciplinary Matters of the Force.
- Treatment of Police Petitions and Appeals.
- Handling of Public Complaints.
- Retirement & Gazetting.
- NGO/Donor Cooperation and Assistance.
- Regional Presence Zonal offices
- 5-Year Strategic Plan.
- Formulation of Guidelines on Appointment, Promotion and Discipline.
- Monitoring of Police Conduct at General Elections.



## **CHALLENGES / CONSTRAINTS**

- Acute Shortage of Office Accommodation
- Inadequate Funding and Equipment.
- Appropriate Staffing.
- Field Investigation of Petitions and Complaints
- Manpower Training and Development.
- Adequacy of NPF Staff Returns.



#### **NIGERIA POLICE FORCE**

#### AS AT 10/07/2008 MANPOWER STATISTICS

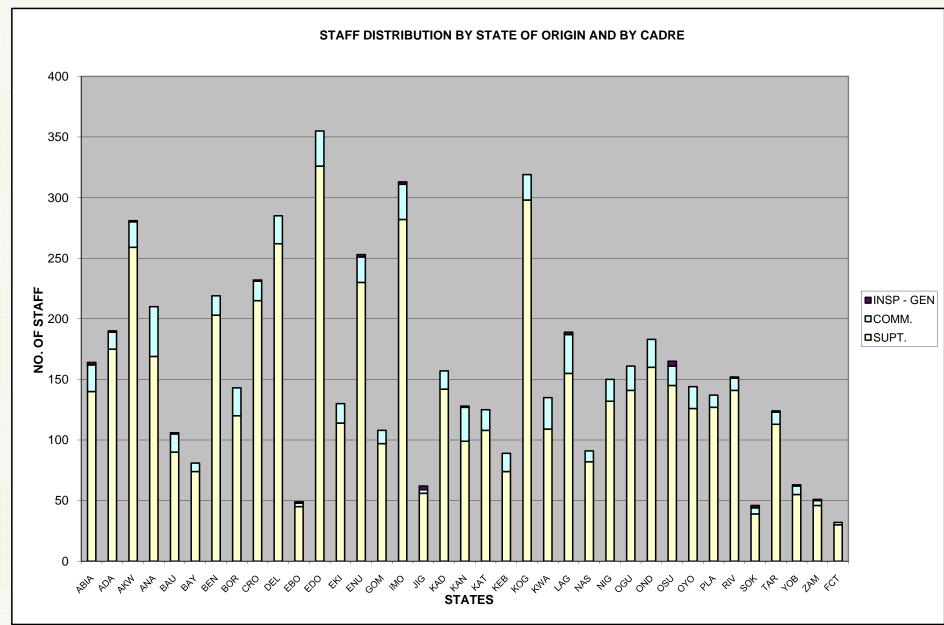
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BAU								1				4.8%
BAY						14						3.6%
BEN								1				1.8%
BOR												1.4%
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EBO         31         6         8         1         1         1         1         49         0.8           EDO         184         94         48         11         9         9         3355         6.1           EKI         61         26         27         8         5         3         130         2.2           ENU         132         66         32         14         5         2         1         1         253         4.3           GOM         52         30         15         6         4         1         1         253         4.3           IMO         147         88         47         18         9         2         2         1         62         1.1           JIG         27         18         11         1         2         2         2         1         62         1.1           JIG         27         18         43         21         12         1         2         2         1         62         1.1           KAN         41         33         25         15         7         6         1         1         128         2.2								1				4.0%
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KAD         78         43         21         12         1         2           KAN         41         33         25         15         7         6         1         128         2.2           KAT         39         37         32         11         2         4         125         2.1           KEB         38         29         7         10         1         4         89         1.5           KOG         174         73         51         16         3         2         319         5.5           KWA         48         38         23         15         9         2         319         5.5           KWA         48         38         23         15         9         2         319         5.5           KWA         48         38         23         15         9         2         319         5.5           KWA         48         38         23         15         9         2         32         189         3.2           NAS         55         15         12         6         2         1         91         1.6           NIG         54					18	9		2				5.4%
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LAG         72         42         41         17         12         3         2         189         3.2           NAS         55         15         12         6         2         1         91         1.6           NIG         54         53         25         8         5         5         91         1.50         2.6           OGU         59         53         29         13         5         2         91         161         2.8         161         2.8         161         2.8         161         2.8         161         2.8         161         2.8         161         2.8         162         2.8         162         2.8         163         3.1	KWA	48	38	23	15	9	2				135	2.3%
NIG         54         53         25         8         5         5         150         2.6           OGU         59         53         29         13         5         2         161         2.6           OND         92         36         32         15         5         3         183         3.1           OSU         67         44         34         9         7         2         2         165         2.6           OYO         59         38         29         6         7         5         144         2.5           PLA         76         39         12         7         3         137         2.4           RIV         75         34         32         3         6         1         1         152         2.6           SOK         25         7         7         3         1         1         1         46         0.8           TAR         57         42         14         5         2         3         1         1         124         2.1           YOB         27         19         9         2         2         3         1         1	LAG	72	42	41	17	12	3	2			189	3.2%
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OSU         67         44         34         9         7         2         2         2         165         2.8           OYO         59         38         29         6         7         5         144         2.5           PLA         76         39         12         7         3         137         2.4           RIV         75         34         32         3         6         1         1         152         2.6           SOK         25         7         7         3         1         1         1         46         0.8           TAR         57         42         14         5         2         3         1         1         124         2.1           YOB         27         19         9         2         2         3         1         1         51         0.9           FCT         24         4         2         2         2         3         1         1         51         0.9	OND	92	36	32	15	5	3				183	3.1%
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PLA         76         39         12         7         3         137         2.4           RIV         75         34         32         3         6         1         1         152         2.6           SOK         25         7         7         3         1         1         1         1         46         0.8           TAR         57         42         14         5         2         3         1         1         124         2.1           YOB         27         19         9         2         2         3         1         63         1.1           ZAM         24         16         6         3         1         1         51         0.9           FCT         24         4         2         2         2         3         0.5         0.5	OYO	59	38	29	6	7	5				144	2.5%
RIV         75         34         32         3         6         1         1         152         2.6           SOK         25         7         7         3         1         1         1         1         46         0.8           TAR         57         42         14         5         2         3         1         1         124         2.1           YOB         27         19         9         2         2         3         1         63         1.1           ZAM         24         16         6         3         1         1         51         0.9           FCT         24         4         2         2         2         32         0.5					7	3						2.4%
SOK         25         7         7         3         1         1         1         1         46         0.8           TAR         57         42         14         5         2         3         1         1         124         2.1           YOB         27         19         9         2         2         3         1         63         1.1           ZAM         24         16         6         3         1         1         1         51         0.9           FCT         24         4         2         2         2         32         0.5					3	6	1			1		2.6%
TAR         57         42         14         5         2         3         1         124         2.1           YOB         27         19         9         2         2         3         1         63         1.1           ZAM         24         16         6         3         1         1         51         0.9           FCT         24         4         2         2         2         32         0.5					3		1	1	1			0.8%
YOB         27         19         9         2         2         3         1         63         1.1           ZAM         24         16         6         3         1         1         51         0.9           FCT         24         4         2         2         2         32         0.5			42	14	-	2	3		1			2.1%
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FCT 24 4 2 2 0.5				-								0.9%
							_	_				0.5%
	TOTAL	2,773	1,526	880	357	165	94	20	6	1	5,822	100.0%



			NIC	GERIA POLICE	FORCE			
			AS AT 10/07	/ 2008 MANPOW	ER STATISTICS			
		STAFF DIST	RIBUTION (DSP /	AND ABOVE) BY	STATE OF ORIGI	N AND CADRE		
				RANK				
STATES	SUPT.	%	COMM.	%	INSP - GEN	%	TOTAL	%
ABIA	140	2.7%	22	3.6%	2	7.4%	164	2.8%
ADA	175	3.4%	14	2.3%	1	3.7%	190	3.3%
AKW	259	5.0%	21	3.4%	1	3.7%	281	4.8%
ANA	169	3.3%	41	6.7%	0	0.0%	210	3.6%
BAU	90	1.7%	15	2.4%	1	3.7%	106	1.8%
BAY	74	1.4%	7	1.1%	0	0.0%	81	1.4%
BEN	203	3.9%	16	2.6%	0	0.0%	219	3.8%
BOR	120	2.3%	23	3.7%	0	0.0%	143	2.5%
CRO	215	4.2%	16	2.6%	1	3.7%	232	4.0%
DEL	262	5.1%	23	3.7%	0	0.0%	285	4.9%
EBO	45	0.9%	3	0.5%	1	3.7%	49	0.8%
EDO	326	6.3%	29	4.7%	0	0.0%	355	6.1%
EKI	114	2.2%	16	2.6%	0	0.0%	130	2.2%
ENU	230	4.4%	21	3.4%	2	7.4%	253	4.3%
GOM	97	1.9%	11	1.8%	0	0.0%	108	1.9%
IMO	282	5.4%	29	4.7%	2	7.4%	313	5.4%
JIG	56	1.1%	3	0.5%	3	11.1%	62	1.1%
KAD	142	2.7%	15	2.4%	0	0.0%	157	2.7%
KAN	99	1.9%	28	4.5%	1	3.7%	128	2.2%
KAT	108	2.1%	17	2.8%	0	0.0%	125	2.1%
KEB	74	1.4%	15	2.4%	0	0.0%	89	1.5%
KOG	298	5.8%	21	3.4%	0	0.0%	319	5.5%
KWA	109	2.1%	26	4.2%	0	0.0%	135	2.3%
LAG	155	3.0%	32	5.2%	2	7.4%	189	3.2%
NAS	82	1.6%	9	1.5%	0	0.0%	91	1.6%
NIG	132	2.5%	18	2.9%	0	0.0%	150	2.6%
OGU	141	2.7%	20	3.2%	0	0.0%	161	2.8%
OND	160	3.1%	23	3.7%	0	0.0%	183	3.1%
OSU	145	2.8%	16	2.6%	4	14.8%	165	2.8%
OYO	126	2.4%	18	2.9%	0	0.0%	144	2.5%
PLA	127	2.5%	10	1.6%	0	0.0%	137	2.4%
RIV	141	2.7%	10	1.6%	1 1	3.7%	152	2.6%
SOK	39	0.8%	5	0.8%	2	7.4%	46	0.8%
TAR	113	2.2%	10	1.6%	1	3.7%	124	2.1%
YOB	55	1.1%	7	1.1%	i i	3.7%	63	1.1%
ZAM	46	0.9%	4	0.6%	1 1	3.7%	51	0.9%
FCT	30	0.6%	2	0.3%	0	0.0%	32	0.5%
TOTAL	5,179	100%	616	100.0%	27	100.0%	5,822	100.0%







								POLICE										
			~~			AT 10/ 0												
			ST	AFF DIST	KIBUTI	ON (DSP	& ABO	VE)BY S	TATES '	WITHIN	GEO-	POL. ZO	NES					
NORTH CENTRAL	DSP	%	SP	%	CSP	%	ACP	%	DCP	%	CP	%	AIG	%	DIG	%	IGP	%
BENUE	132	23.4%	42	15.9%	29	18.8%	13	19.4%	2	8.3%	1	9.1%	0		0		0	
KOGI	174	30.9%	73	27.7%	51	33.1%	16	23.9%	3	12.5%	2	18.2%	0		0		0	
KWARA	48	8.5%	38	14.4%	23	14.9%	15	22.4%	9	37.5%	2	18.2%	0		0		0	
NASARAWA	55	9.8%	15	5.7%	12	7.8%	6	9.0%	2	8.3%	1	9.1%	0		0		0	
NIGER	54	9.6%	53	20.1%	25	16.2%	8	11.9%	5	20.8%	5	45.5%	0		0		0	
PLATEAU	76	13.5%	39	14.8%	12	7.8%	7	10.4%	3	12.5%	0	0.0%	0		0		0	
FCT	24	4.3%	4	1.5%	2	1.3%	2	3.0%	0	0.0%	0	0.0%	0		0		0	
TOTAL	563	100.0%	264	100.0%	154	100.0%	67	100.0%	24	100.0%	11	100.0%	0		0		0	

NORTH EAST	DSP	%	SP	%	CSP	%	ACP	%	DCP	%	CP	%	AIG	%	DIG	%	IGP	%
ADAMAWA	91	27.4%	60	27.1%	24	24.7%	7	15.2%	5	26.3%	2	13.3%	1	33.3%	0	0.0%	0	
BAUCHI	51	15.4%	26	11.8%	13	13.4%	12	26.1%	0	0.0%	3	20.0%	1	33.3%	0	0.0%	0	
BORNO	54	16.3%	44	19.9%	22	22.7%	14	30.4%	6	31.6%	3	20.0%	0	0.0%	0	0.0%	0	
GOMBE	52	15.7%	30	13.6%	15	15.5%	6	13.0%	4	21.1%	1	6.7%	0	0.0%	0	0.0%	0	
TARABA	57	17.2%	42	19.0%	14	14.4%	5	10.9%	2	10.5%	3	20.0%	0	0.0%	1	100.0%	0	
YOBE	27	8.1%	19	8.6%	9	9.3%	2	4.3%	2	10.5%	3	20.0%	1	33.3%	0	0.0%	0	
ГОТАL	332	100.0%	221	100.0%	97	100.0%	46	100.0%	19	100.0%	15	100.0%	3	100.0%	1	100.0%	0	

NORTH WEST	DSP	%	SP	%	CSP	%	ACP	%	DCP	%	CP	%	AIG	%	DIG	%	IGP	%
JIGAWA	27	9.9%	18	9.8%	11	10.1%	1	1.8%	0	0.0%	2	10.0%	2	40.0%	1	50.0%	0	
KADUNA	78	28.7%	43	23.5%	21	19.3%	12	21.8%	1	8.3%	2	10.0%	0	0.0%	0	0.0%	0	
KANO	41	15.1%	33	18.0%	25	22.9%	15	27.3%	7	58.3%	6	30.0%	1	20.0%	0	0.0%	0	
KATSINA	39	14.3%	37	20.2%	32	29.4%	11	20.0%	2	16.7%	4	20.0%	0	0.0%	0	0.0%	0	
KEBBI	38	14.0%	29	15.8%	7	6.4%	10	18.2%	1	8.3%	4	20.0%	0	0.0%	0	0.0%	0	
SOKOTO	25	9.2%	7	3.8%	7	6.4%	3	5.5%	1	8.3%	1	5.0%	1	20.0%	1	50.0%	0	
ZAMFARA	24	8.8%	16	8.7%	6	5.5%	3	5.5%	0	0.0%	1	5.0%	1	20.0%	0	0.0%	0	
TOTAL	272	100.0%	183	100.0%	109	100.0%	55	100.0%	12	100.0%	20	100.0%	5	100.0%	2	100.0%	0	



							NIGE	RIA PO	LICE F	ORCE								
1						AS AT 1	10/ 07/ 2	2008 MA	NPOWI	ER STAT	ISTICS	S						
			S	TAFF DI	STRIBU	TION (I	OSP & A	ABOVE)	BY ST	ATES WI	THIN	GEO-PO	L. ZON	ES				
	I	1				1						1						
SOUTH EAST	DSP	%	SP	%	CSP	%	ACP	%	DCP	%	CP	%	AIG	%	DIG	%	IGP	%
ABIA	80	17.3%	45	16.9%	15	10.9%	11	16.9%	6	17.1%	5	31.3%	2	33.3%	0	0.0%	0	
ANAMBRA	72	15.6%	61	22.9%	36	26.1%	21	32.3%	14	40.0%	6	37.5%	0	0.0%	0	0.0%	0	
EBONYI	31	6.7%	6	2.3%	8	5.8%	1	1.5%	1	2.9%	1	6.3%	1	16.7%	0	0.0%	0	
ENUGU	132	28.6%	66	24.8%	32	23.2%	14	21.5%	5	14.3%	2	12.5%	1	16.7%	1	100.0%	0	
IMO	147	31.8%	88	33.1%	47	34.1%	18	27.7%	9	25.7%	2	12.5%	2	33.3%	0	0.0%	0	
TOTAL	462	100.0%	266	100.0%	138	100.0%	65	100.0%	35	100.0%	16	100.0%	6	100.0%	1	100.0%	0	

SOUTH SOUTH	DSP	%	SP	%	CSP	%	ACP	%	DCP	%	CP	%	AIG	%	DIG	%	IGP	%
AKWA IBOM	163	22.2%	74	21.0%		11.6%	16	28.6%		14.7%	0	0.0%	1	50.0%		70	0	0.0%
BAYELSA	43	5.9%	21	5.9%		5.3%	2	3.6%	-	8.8%	2	12.5%	0	0.0%			0	0.0%
CROSS RIVER	129	17.6%	63	17.8%	23	12.1%	11	19.6%	3	8.8%	2	12.5%	1	50.0%			0	0.0%
DELTA	140	19.1%	67	19.0%	55	28.9%	13	23.2%	8	23.5%	2	12.5%	0	0.0%	0		0	0.0%
EDO	184	25.1%	94	26.6%	48	25.3%	11	19.6%	9	26.5%	9	56.3%	0	0.0%	0		0	0.0%
RIVERS	75	10.2%	34	9.6%	32	16.8%	3	5.4%	6	17.6%	1	6.3%	0	0.0%	0		1	100.0%
TOTAL	734	100.0%	353	100.0%	190	100.0%	56	100.0%	34	100.0%	16	100.0%	2	100.0%	0		1	100.0%

SOUTH WEST	DSP	%	SP	%	CSP	%	ACP	%	DCP	%	CP	%	AIG	%	DIG	%	IGP	%
EKITI	61	14.9%	26	10.9%	27	14.1%	8	11.8%	5	12.2%	3	18.8%	0	0.0%	0	0.0%	0	
LAGOS	72	17.6%	42	17.6%	41	21.4%	17	25.0%	12	29.3%	3	18.8%	2	50.0%	0	0.0%	0	
OGUN	59	14.4%	53	22.2%	29	15.1%	13	19.1%	5	12.2%	2	12.5%	0	0.0%	0	0.0%	0	
ONDO	92	22.4%	36	15.1%	32	16.7%	15	22.1%	5	12.2%	3	18.8%	0	0.0%	0	0.0%	0	
OSUN	67	16.3%	44	18.4%	34	17.7%	9	13.2%	7	17.1%	0	0.0%	2	50.0%	2	100.0%	0	
OYO	59	14.4%	38	15.9%	29	15.1%	6	8.8%	7	17.1%	5	31.3%	0	0.0%	0	0.0%	0	
TOTAL	410	100.0%	239	100.0%	192	100.0%	68	100.0%	41	100.0%	16	100.0%	4	100.0%	2	100.0%	0	



# POLICE SERVICE COMMISSION 2008 RETREAT

Mic Com Golf Hotels & Resort, Ada.

> OSUN STATE NIGERIA



End of the Presentation.